

Farm and Ranch Balance Sheets

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Balance Sheet



A snapshot of your business's financial position at a point in time.

Listing of everything your business owns (assets) and owes (liabilities).



Balance Sheet

Assets

~~~~~  
~~~~~  
~~~~~  
~~~~~  
~~~~~  
~~~~~

Liabilities

~~~~~  
~~~~~  
~~~~~  
~~~~~  
~~~~~  
~~~~~

Some lenders will ask for personal assets and liabilities to be listed.

Typically, this are in separate areas (schedules) on the balance sheet.

Balance Sheet

Assets

~~~~~  
~~~~~  
~~~~~  
~~~~~  
~~~~~  
~~~~~

Liabilities

~~~~~  
~~~~~  
~~~~~  
~~~~~  
~~~~~  
~~~~~


Assets

Everything the business owns.

Current Balance

- Cash
- Checking Accounts
- Accounts receivable
- Hedging accounts

Current Inventory

- Prepaid expenses & supplies on hand
- Investment in growing crops
- Crops “in bin” and market livestock

Current Inventory/Value

- Breeding livestock
- Machinery
- Titled vehicles
- Land
- Buildings/Improvements

Assets: cost vs. market

- **Put a value on it...**
 - Cost value
 - Market value

Assets: cost vs. market

- **Cost value** - purchase price less economic depreciation



Assets: cost vs. market

- **Cost value** - purchase price less economic depreciation
 - Depreciation – “wear and tear” overtime that depletes the value of an asset: machinery, vehicles, buildings, breeding livestock.
 - Depreciation reported on the balance sheet is sometimes called “Book depreciation”
 - Maybe different than depreciation reported on taxes – may be “accelerated” to reduce income tax liability (Section 179).



Assets: cost vs. market

- **Cost value** - purchase price less economic depreciation

- Example:

Straight-line depreciation =

$$\frac{\text{Purchase Price} - \text{Salvage Value}}{\text{Asset Life}}$$

$$\frac{\$75,000 - \$15,000}{10} = 6,000/\text{per year}$$



Assets: cost vs. market

- **Put a value on it...**

- Cost value – purchase price less economic depreciation
- **Market value** – what a willing buyer would pay for the asset
 - Lender will provide commodity prices (\$X/bu., or \$X per head)

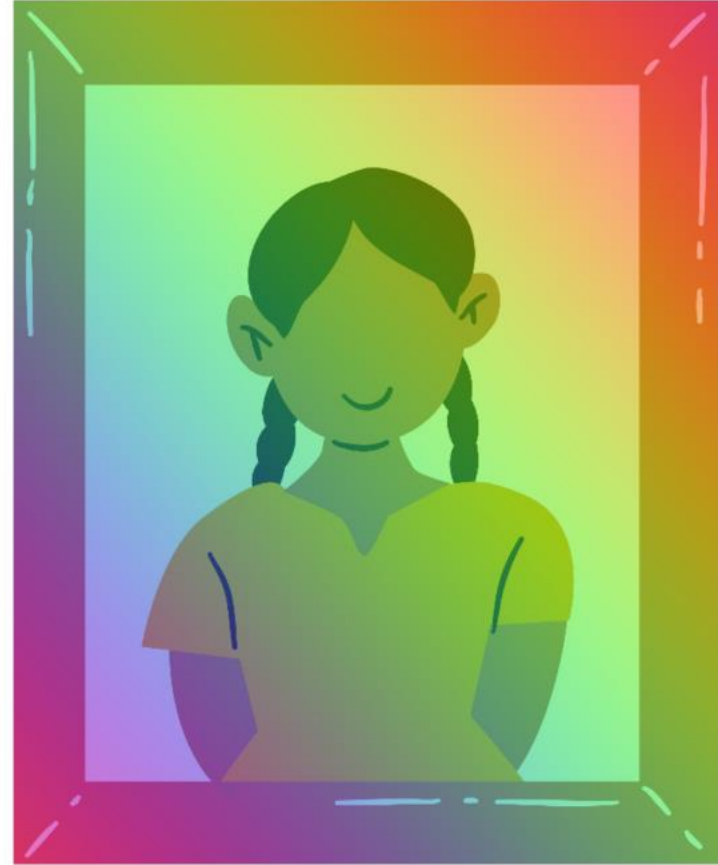
Assets: cost vs. market

- **Put a value on it...**

- Cost value – purchase price less economic depreciation
- Market value – what a willing buyer would pay for the asset

Land (Schd M)	Acres	Cost Value	Market Value
Farm 1	235	152,750	293,750
Farm 2	160	32,000	224,000

Balance Sheet





Take care
when valuing
assets. Make
notes when
you adjust
values.

ASSETS

LIABILITIES

Current Liabilities

Accounts payable

Liabilities

Everything the business owes.

Sometimes called: obligation or debt.

- **Debt** is an obligation to repay money that you've borrowed.
- **Examples** include credit cards, operating notes, lines of credit, accounts payable, mortgages, equipment loans, livestock loans, etc.

Why do we use debt?

1. Don't have enough cash to purchase an item outright
2. The cost of the loan is low, compared to what their money is earning in another investment.
 - For example, someone may choose a low-interest loan at 3% rather than withdrawing money from an investment account earning 8%+.

You need to know...



- **Principal Balance**

- Principal - Money borrowed
- Balance – How many payments have already been made? Have you made any “extra” principal payments.

- **Term:** Amount of time to repay

- **Short** (Less than 1 Year)
- **Intermediate** (1-10 Years)
- **Long** (10+ Years)

- **Interest rate:** agreed-upon fee sometimes called the “APR” (Annual Percentage Rate)

- Interest charged on the balance of the principal
- Additional fees may apply

Organize

- Current (< 1 year)
- Intermediate (1-10 years)
- Long-term (>10 years)

... and subtotal

	Assets	Liabilities
Current		
Intermediate		
Long-term		
	Assets =	Liabilities + Net Worth

Organize

- Current (< 1 year)
- Intermediate (1-10 years)
- Long-term (>10 years)

Non-Current

... and subtotal

	Assets	Liabilities
Current		
Intermediate		
Long-term		
	Assets =	Liabilities + Net Worth

Assets

Current

- Cash
- Checking Accounts
- Prepaid expenses & supplies on hand
- Investment in growing crops
- Accounts receivable
- Hedging accounts
- Crops “in bin” and market livestock

Intermediate

- Breeding livestock
- Machinery or Equipment
- Titled vehicles

Long-term

- Land
- Buildings/Improvements

Liabilities

Current

- Accrued interest
- Accounts Payable
- Operating loans/lines of credit
- Credit cards
- Current portions of intermediate and long-term loans

Intermediate

- Machinery or Equipment Loans
- Vehicle Loans
- Livestock Loans

Long-term

- Land Loans

ASSETS

LIABILITIES

Mortgage Example

- **House FMV:** \$400,000
- **Downpayment:** \$50,000
- **Principal:** \$350,000
- **Term:** 30 Years, paid monthly (360 payments)
- **Interest Rate:** 8%
- **Payment:** \$2,568.18/month

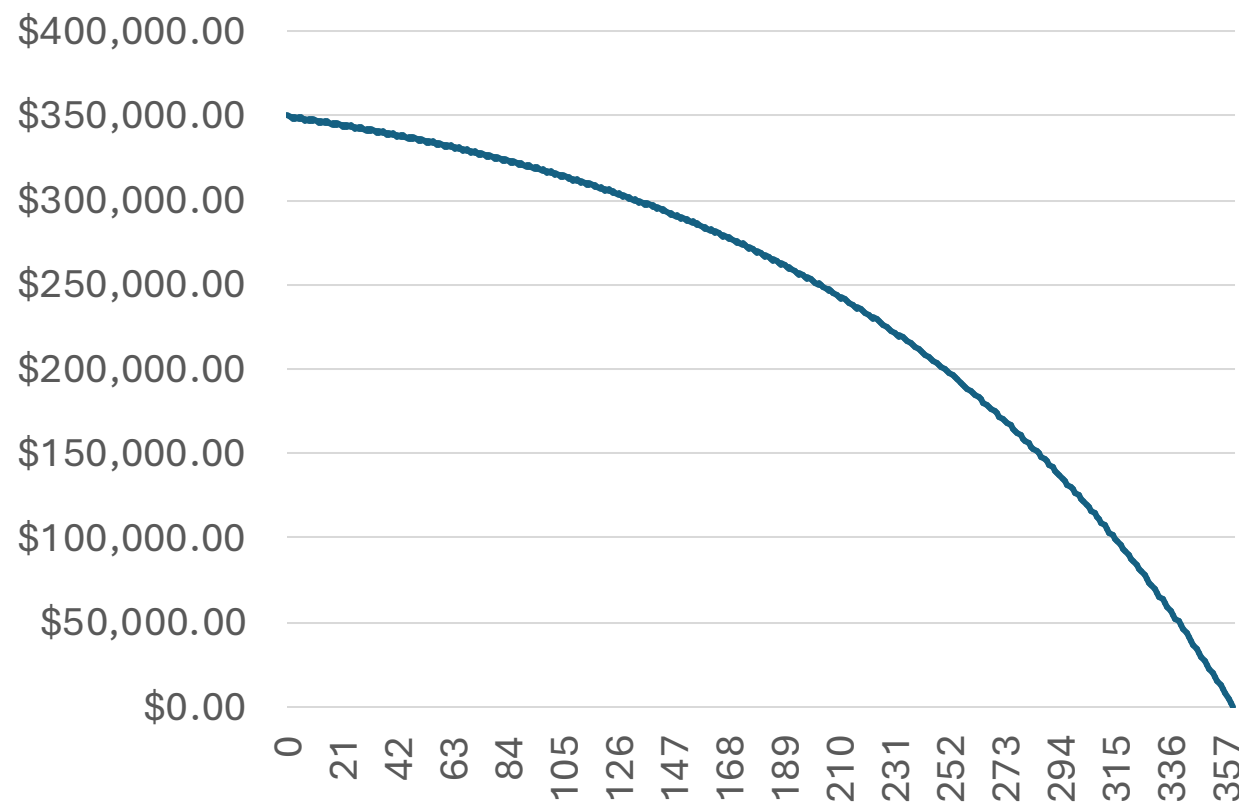
TOTAL EXPENSE PAID
\$924,543.36

- Principal: \$350,000
- Interest: \$574,543.36

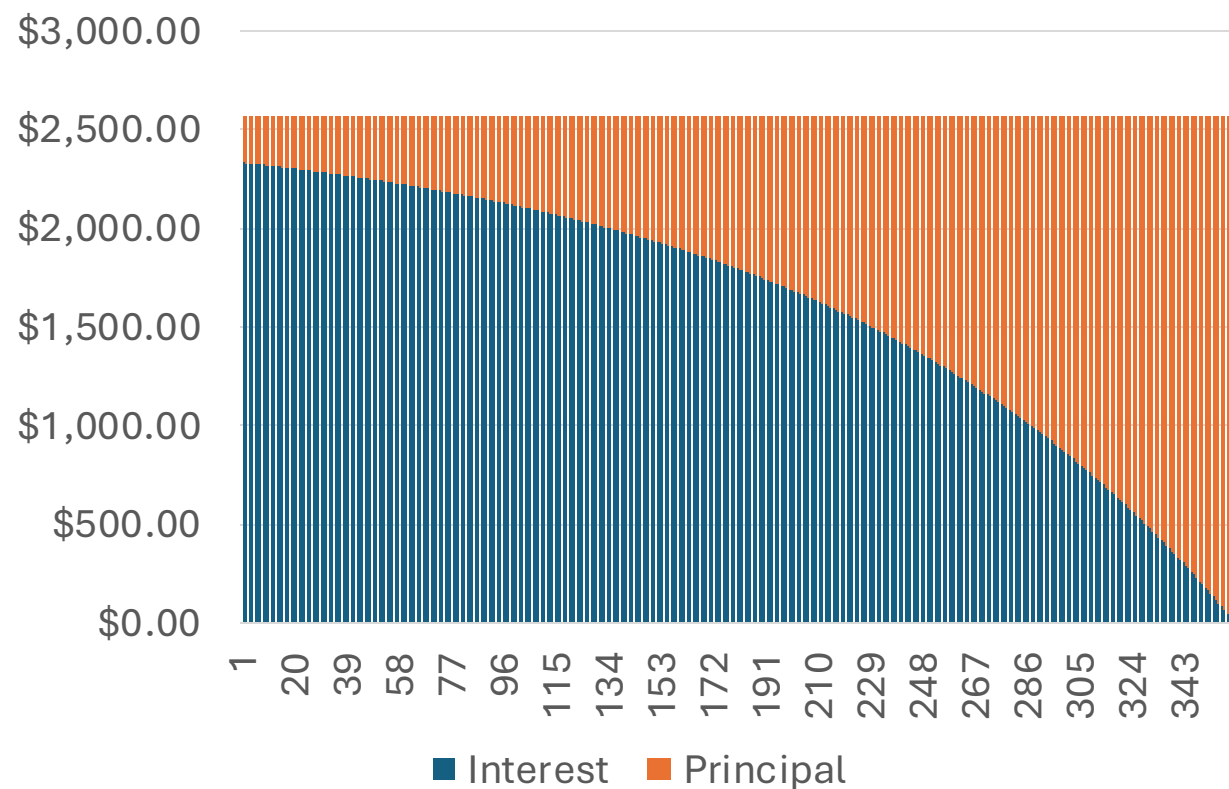


Mortgage Example... in charts...

Principal Loan Balance



Principal vs. Interest Per Payment



Payment: \$2,568.18/month

Putting it on the Balance Sheet

	Assets (OWN)	Liabilities (OWE)
Current		
Intermediate		
Long		

Payment: \$2,568.18/month

Putting it on the Balance Sheet

	Assets (OWN)	Liabilities (OWE)
Current		
Intermediate		
Long	• House \$400,000	

Payment: \$2,568.18/month

Putting it on the Balance Sheet

	Assets (OWN)	Liabilities (OWE)
Current		• House Payments – ($\\$2,568.18 \times 12$) = \$30,818.11
Intermediate		
Long	• House \$400,000	• House Principal Balance – \$347,076.23

Payment: \$2,568.18/month

Putting it on the Balance Sheet

	Assets (OWN)	Liabilities (OWE)
Current		• House Payments – ($\\$2,568.18 \times 12$) = \$30,818.11: <i>Annual payments will remain consistent</i>
Intermediate		
Long	• House \$400,000: <i>Overtime, the house value will likely ↑</i>	• House Principal Balance – \$347,076.23: <i>Overtime, the principal balance will ↓</i>

Payment: \$2,568.18/month

ASSETS

LIABILITIES

Net Worth

The difference between, assets and liabilities.

$$\text{Total Assets} - \text{Total Liabilities}$$

“Owner’s equity” in the business. Value of what the owner’s have in the company.



Balance Sheet		
	Assets	Liabilities
Current		
Intermediate		
Long-term		
Assets =		Liabilities + Net Worth



Balance Sheet

	<i>Assets</i>	<i>Liabilities</i>
<i>Current</i>		
<i>Intermediate</i>		
<i>Long-term</i>		
	<i>Assets =</i>	<i>Liabilities + Net Worth</i>

Prepare your
balance sheet
at the same
time every
year.



Financial Statements



Balance Sheet	
	Assets
Current	
Intermediate	
Long-term	
	Assets =
	Liabilities + Net Worth

Jan. 1, 2025

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
Beginning Cash Balance												
Income												
Expenses												
Ending Cash Balance												

2025 Statement of Cash Flow

2025 Income Statement

Operating Income
 - Operating Expenses
 - Interest Paid
+ Inventory Changes
Net Farm Income from Operations
 - Capital Purchases
+ Capital Sales
Net Farm Income



Balance Sheet	
	Assets
Current	
Intermediate	
Long-term	
	Assets =
	Liabilities + Net Worth

Jan. 1, 2026

Farm Financial Standards Council -

provides standard financial guidelines for farms/ranches

- Allow for comparison across businesses
- Monitor financial health
- Measure financial performance

Currently 21 measures

Ratios...

- **Liquidity Measure** – is the ability of a business to meet financial obligations as they come due.
 - Working capital
 - Current ratio
- **Solvency Measure** – the ability of a business to pay all of its debts if it were sold tomorrow.
 - Debt to asset ratio
- **Profitability** – the difference between the value of goods produced and the cost of their production.

A balance sheet
does **NOT** show
profitability.

It shows liquidity
and solvency.

	Assets	Liabilities
Current		
Intermediate		
Long-term		
	Assets =	Liabilities + Net Worth

Ratios...

- Working Capital
- Current Ratio
- Total Debt to Asset

Working Capital

Liquidity Measure – ability to meet short-term obligations, expressed in \$.

$$\text{Current Assets} - \text{Current Liabilities}$$

Can the business cash flow in the near term?



Balance Sheet		
	Assets	Liabilities
Current		
Intermediate		
Long-term		
	Assets =	Liabilities + Net Worth

Current Ratio

Liquidity Measure – ability to meet short-term obligations, expressed as a %.

$$\frac{\text{Current Assets}}{\text{Current Liabilities}}$$

“You/I have \$X.XX assets to cover each \$1.00 of liabilities” (the bigger the better).

<1.3

1.3 - 2.0

>2.0

Balance Sheet		
	Assets	Liabilities
Current		
Intermediate		
Long-term		
	Assets =	Liabilities + Net Worth

Debt/Asset Ratio

Solvency Measure – the ability of a business to pay off all of its debts.

$$\frac{\text{Total Liabilities}}{\text{Total Assets}}$$

How much of the business the bank owns (smaller the better).

>60%

30-60%

<30%

Balance Sheet		
	Assets	Liabilities
Current		
Intermediate		
Long-term		
Assets =		Liabilities + Net Worth

Improving Your Balance Sheet

- Sell assets for more than they are valued for on the balance sheet
- Pay off debt
- Refinance (next slide)
- Delay capital purchases
- Reduce personal withdrawals
- Sell off unprofitable or unnecessary assets – use assets more efficiently (custom farming)

Refinancing

- Improve cash flow/ reduce current liabilities by lowering the annual payments by renegotiating the terms of the loan.
 - Extending the period over which the loan is repaid
 - Reducing the interest rate on the loan
- Difficult because most interest rates are currently higher than intermediate and long-term loans established in the past 5 years

Farm Bankruptcy – Chapter 12

- Not “forgiveness” – repayment plan over 3-5 years
- The individual or individual and spouse must be engaged in a farming operation
- The total debts (secured and unsecured) must not exceed \$11,097,350
- At least 50% of the total debts that are fixed in amount (exclusive of debt for the debtor's principal residence unless such debt arises out of a farming) must arise out of a farming operation.
- More than 50% of the gross income of the individual or the individual and spouse for the preceding tax year (or, for family farmers only, for each of the 2nd and 3rd prior tax years) must have come from the farming.



Improving your balance sheet.



Assets

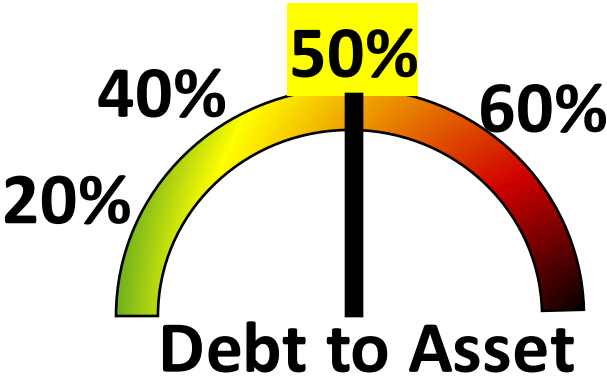
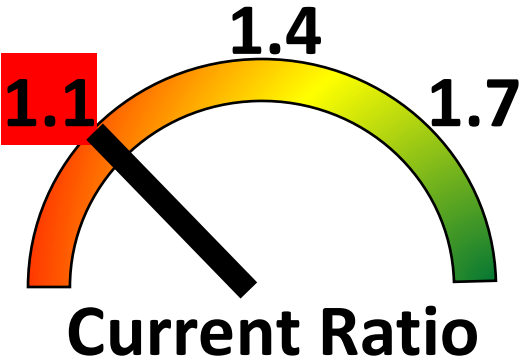


Liabilities

An Example

Assets		Liabilities	
Current Assets = \$100,000		Current Liabilities = \$90,000	
Intermediate Assets = \$900,000		Intermediate Liabilities = \$410,000	
Long Term Assets = \$4,000,000		Long Term Liabilities = \$2,000,000	
		Total Liabilities = \$2,500,000	
		Net Worth =\$2,500,000	
Total Assets = \$5,000,000		Total Liabilities + Net Worth = \$5,000,000	

Working Capital
\$10,000



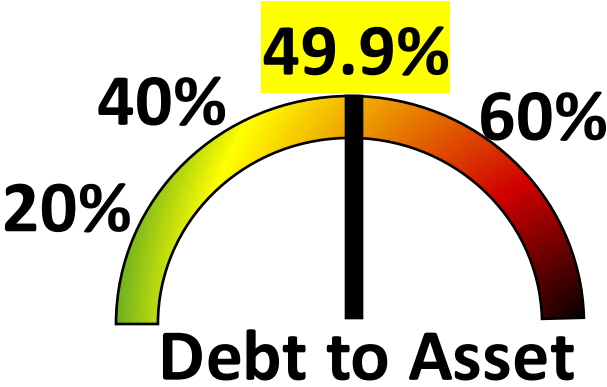
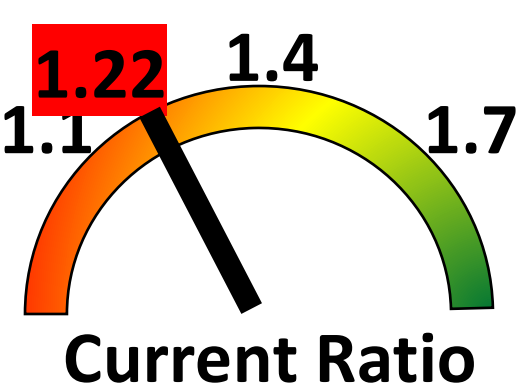
What should I do with
\$10,000?

1. Put in current assets
2. Pay-off current liabilities
3. Put in intermediate assets

Put \$10,000 in *Current Assets*

Assets	Liabilities
Current Assets = \$110,000	Current Liabilities = \$90,000
Intermediate Assets = \$900,000	Intermediate Liabilities = \$410,000
Long Term Assets = \$4,000,000	Long Term Liabilities = \$2,000,000
	Total Liabilities = \$2,500,000
	Net Worth = \$2,510,000
Total Assets = \$5,010,000	Total Liabilities + Net Worth = \$5,010,000

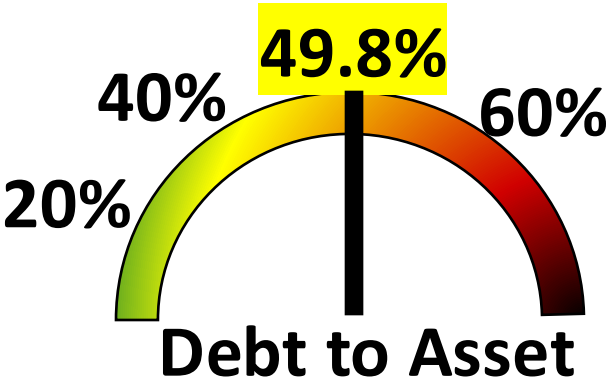
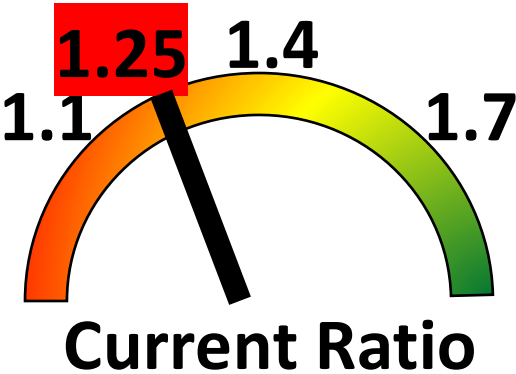
Working Capital
\$20,000



Payoff \$10,000 in *Current Liabilities*

Assets	Liabilities
Current Assets = \$100,000	Current Liabilities = \$80,000
Intermediate Assets = \$900,000	Intermediate Liabilities = \$410,000
Long Term Assets = \$4,000,000	Long Term Liabilities = \$2,000,000
	Total Liabilities = \$2,490,000
	Net Worth = \$2,510,000
Total Assets = \$5,000,000	Total Liabilities + Net Worth = \$5,000,000

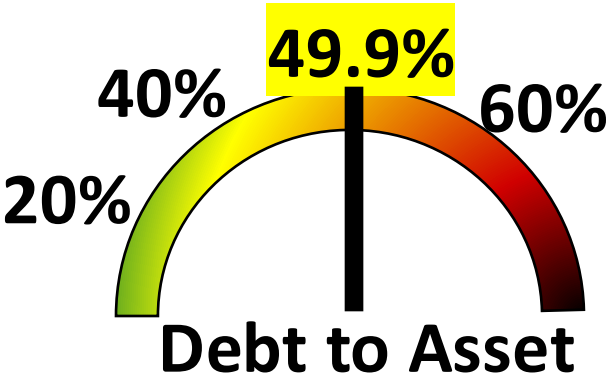
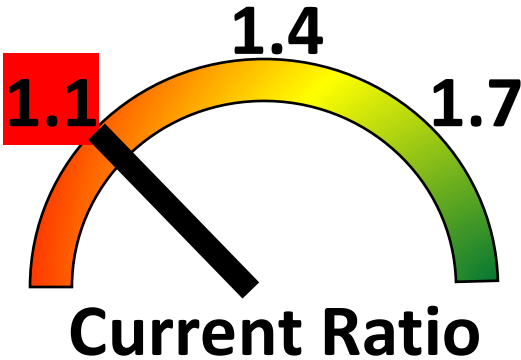
Working Capital
\$20,000



Put \$10,000 in *Intermediate Assets*

Assets		Liabilities	
Current Assets = \$100,000		Current Liabilities = \$90,000	
Intermediate Assets = \$910,000		Intermediate Liabilities = \$410,000	
Long Term Assets = \$4,000,000		Long Term Liabilities = \$2,000,000	
		Total Liabilities = \$2,500,000	
		Net Worth = \$2,510,000	
Total Assets = \$5,010,000		Total Liabilities + Net Worth = \$5,010,000	

Working Capital
\$10,000



Summary

	Working Capital	Current Ratio	Debt to Asset
START	\$10,000	1.1	50%
Add \$10,000 to current assets	\$20,000	1.22	50%
Pay off \$10,000 in current debt	\$20,000	1.25	50%
Buy a \$10,000 in intermediate assets	\$10,000	1.1	50%

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